



# Industrial Cybersecurity Landscape in 2020: Trends, Challenges, and Opportunities

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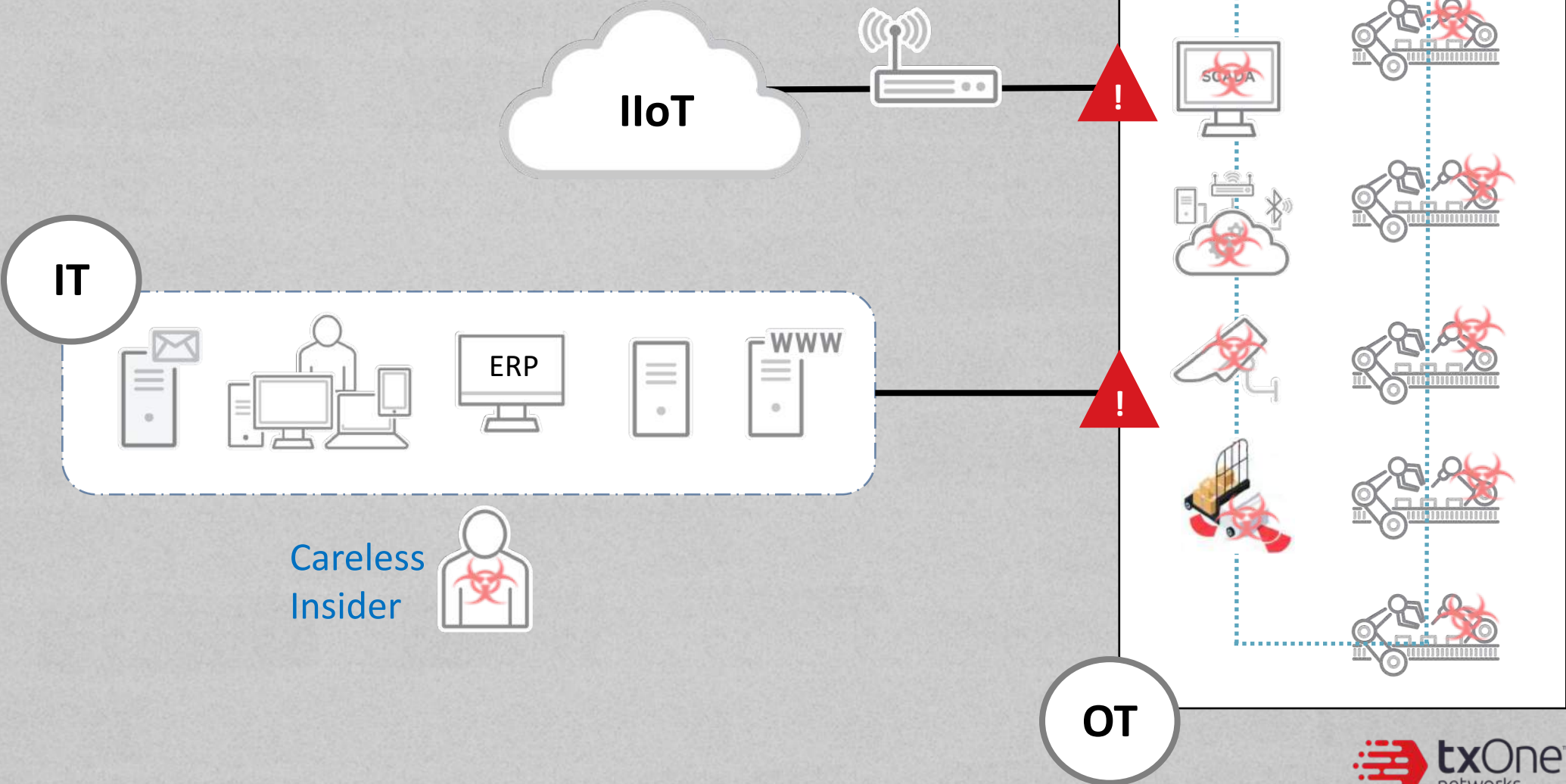
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**START POINT OF THE HEAT**



# IT and OT Have Converged





**TESLARATI** @Teslarati · Aug 27, 2020



Tesla employee turns down \$1 million, works with FBI, and helps thwart a planned cybersecurity attack on Giga Nevada



Tesla employee turns down \$1M and works with FBI to thwart cybersecurity attack  
Sometimes, the events that transpire inside a company ...  
[teslarati.com](https://teslarati.com)



**Elon Musk** ✓  
@elonmusk

Much appreciated. This was a serious attack.

6:03 AM · Aug 28, 2020



♥ 30.2K    💬 2K people are Tweeting about this

## Foiled Conspiracy

1. Launch an DDoS attack against Tesla in order to preoccupy the company's security staff
2. Utilize malware to exfiltrate data for further ransom



# Air-gapped OT is actually RARE for modern factories

- No wireless, no Bluetooth
- No connection (ethernet)
- Physical Isolation (six walls)
- All software/hardware tested BEFORE installing
- Data only passed by personal means, USB, CD, DVD

**== Your business does not need to  
optimize production**

# Threat's Paradigm Shift in ICS World



Critical Infrastructure

2010

Stuxnet

2011

DUQU

2012

Shamoon, Flamer, Gauss

2013

Havex, Dragonfly

2014

BlackEnergy 3

2015

Industroyer

2016

Shamoon 2

2017

Triton, Trisis

WannaCry, NotPeta, Bad Rabbit

2017

VPNFilter

2018

LockerGoga, Ekans, DoppelPaymer

2019

ColdLock

2020



Manufacturing

Manufacturers could be TARGETED

# Evolving Cyber Attacks in ICS

2017

WannaCry

Non-Targeted attack.  
Worm propagation.



Merck, FedEx,  
Maersk, TSMC, ...

2019

LockerGoga

Targeted attack.  
File encryption.



Norsk Hydro, Altran,  
Hexion, Momentiv

2020

Snake/EKANS

Targeted attack. File  
encryption. Detect and  
encrypt ICS-related  
files.



Honda, and Enel  
Argentina

2020

DoppelPaymer

Targeted attack. File  
encryption and data  
exfiltration. Kill OT  
tasks.



PEMEX, and Visser  
Precision (supplier of  
Boeing, Tesla, and  
Lockheed Martin)

# Gartner Predicts 75% of CEOs Will be Personally Liable for Cyber-Physical Security Incidents by 2024

Financial Impact of Cyber-Physical System Attacks Resulting in Fatalities Expected to Grow

Liability for cyber-physical security incidents will pierce the corporate veil to personal liability for 75% of CEOs by 2024, according to Gartner, Inc.

Due to the nature of cyber-physical systems (CPSs), incidents can quickly lead to physical harm to people, destruction of property or environmental disasters. Gartner analysts predict that incidents will rapidly increase in the coming years due to a lack of security focus and spending currently aligning to these assets.

**“A focus on ORM – or operational resilience management - beyond information-centric cybersecurity is sorely needed,” - Gartner**

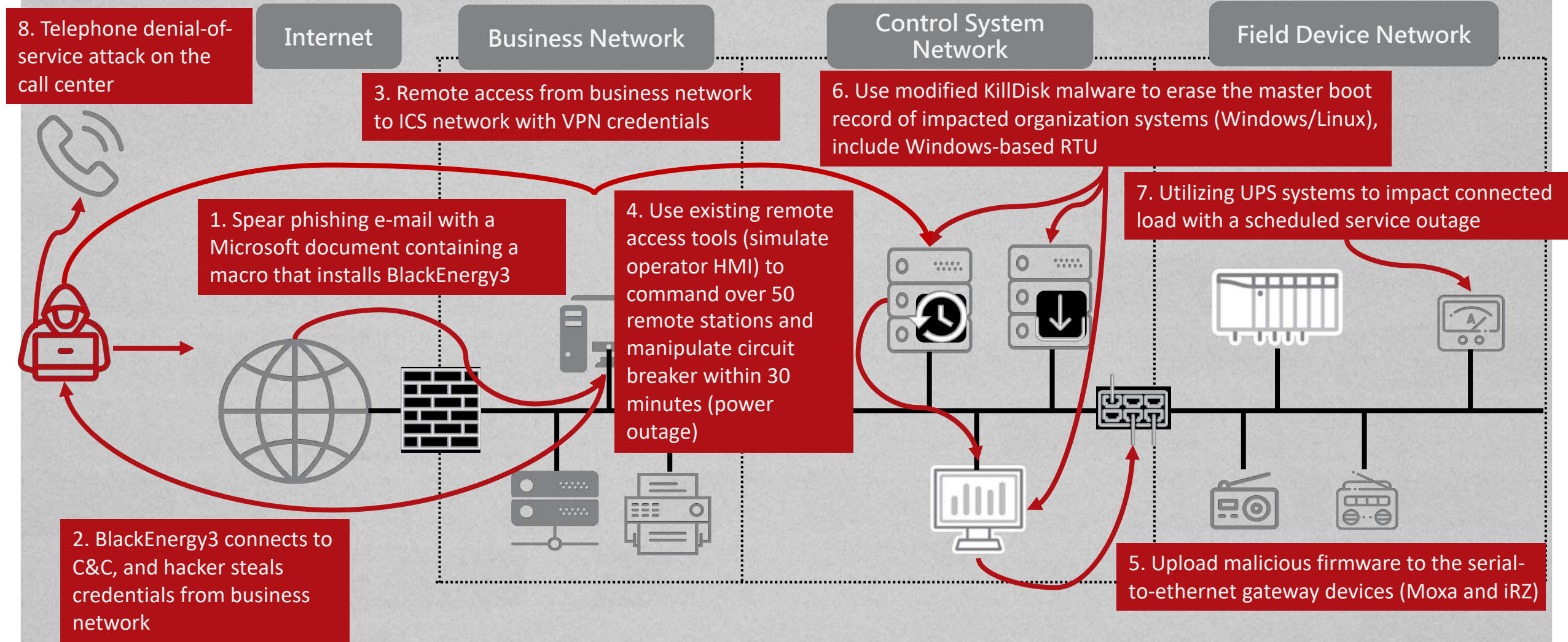




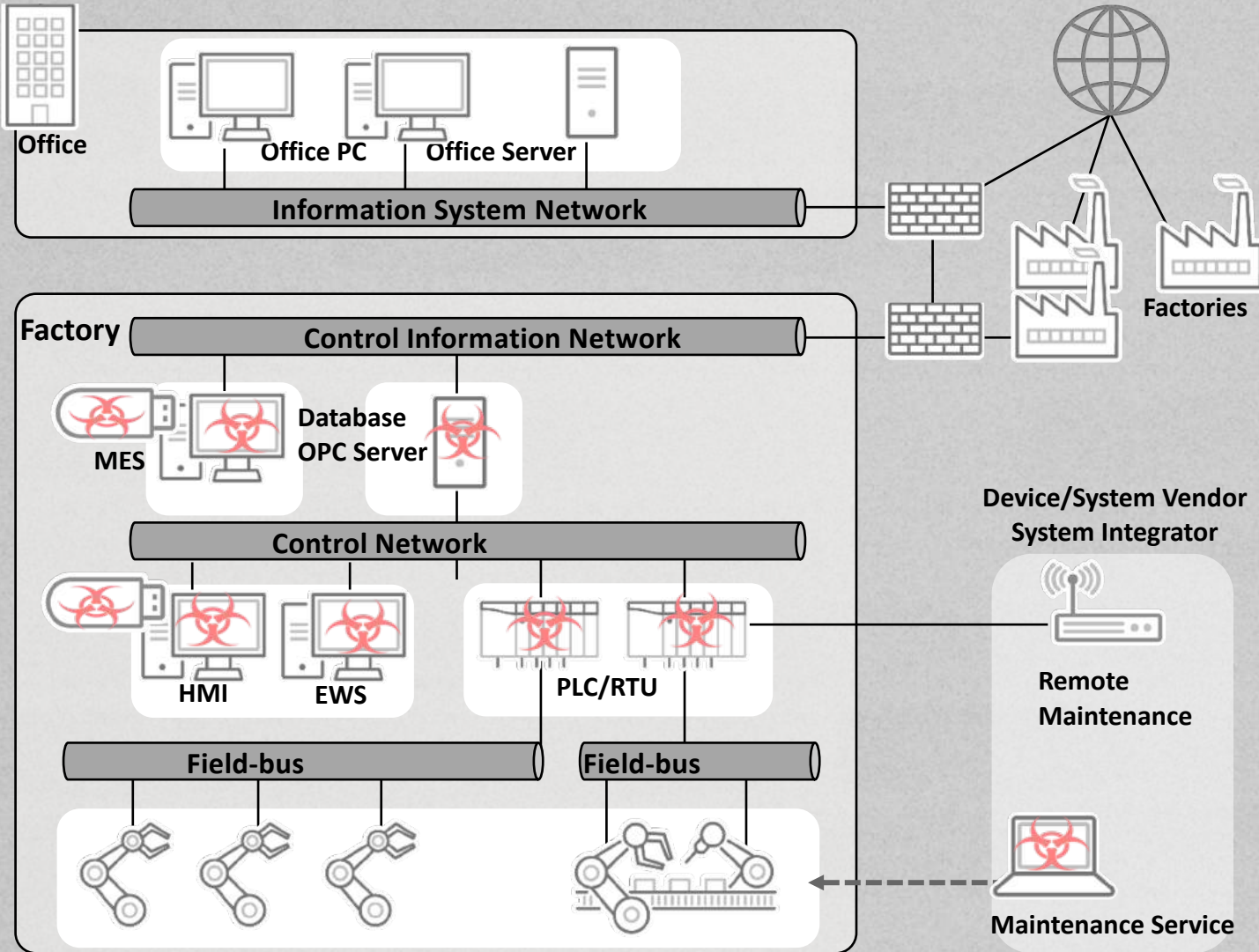
**A LEAGUE OF THEIR OWN**



# 2015 Ukraine Power Grid Cyber Attack

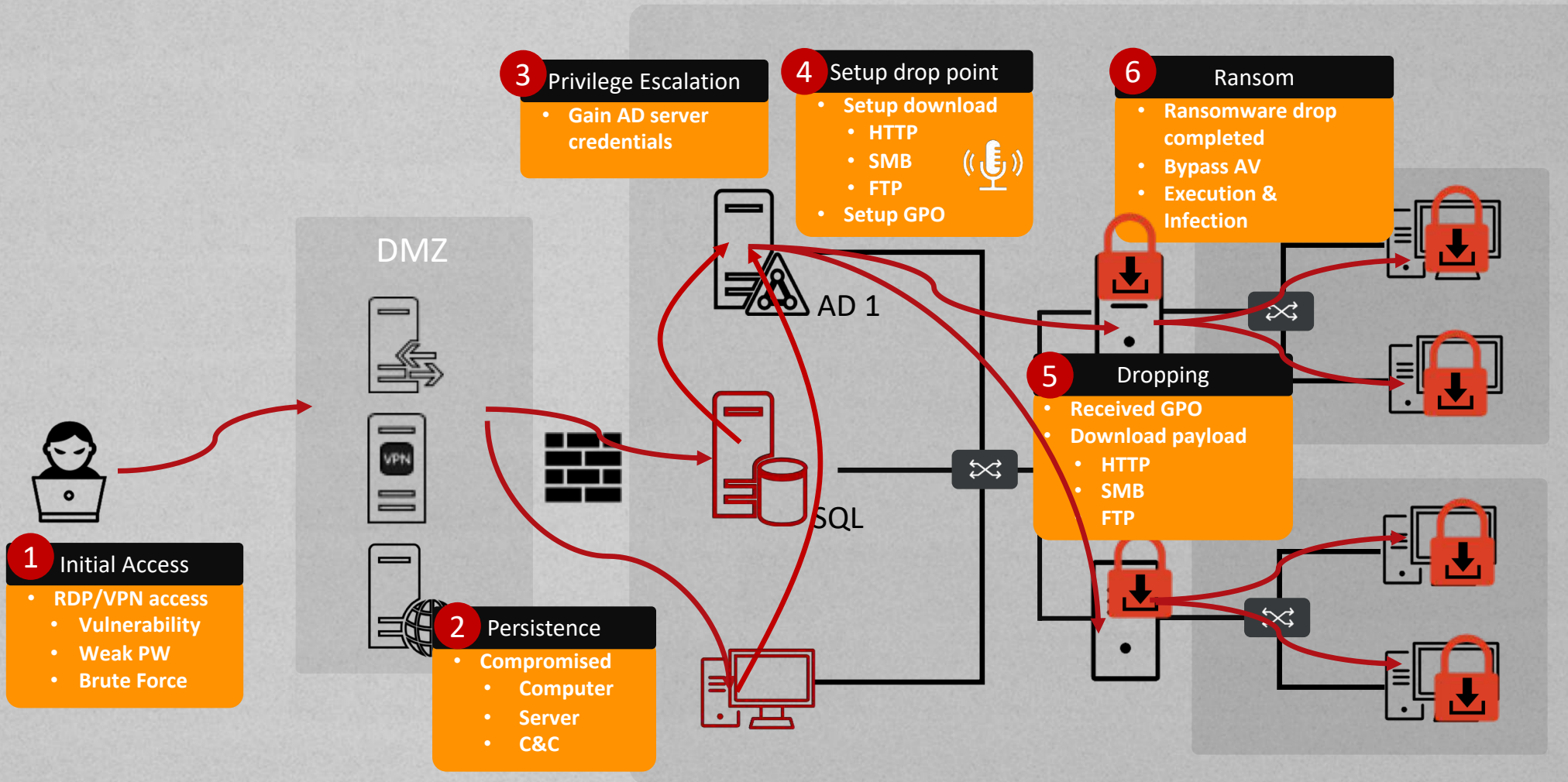


# Worm Propagation in 2017-2018



Victim Companies	Impact
Pharmaceutical, Chemical (German)	\$310,000,000+
Multinational Delivery Services	\$300,000,000+
Construction Materials	\$380,000,000+
Maritime	\$300,000,000+
Semiconductor Manufacturing	\$83,000,000+

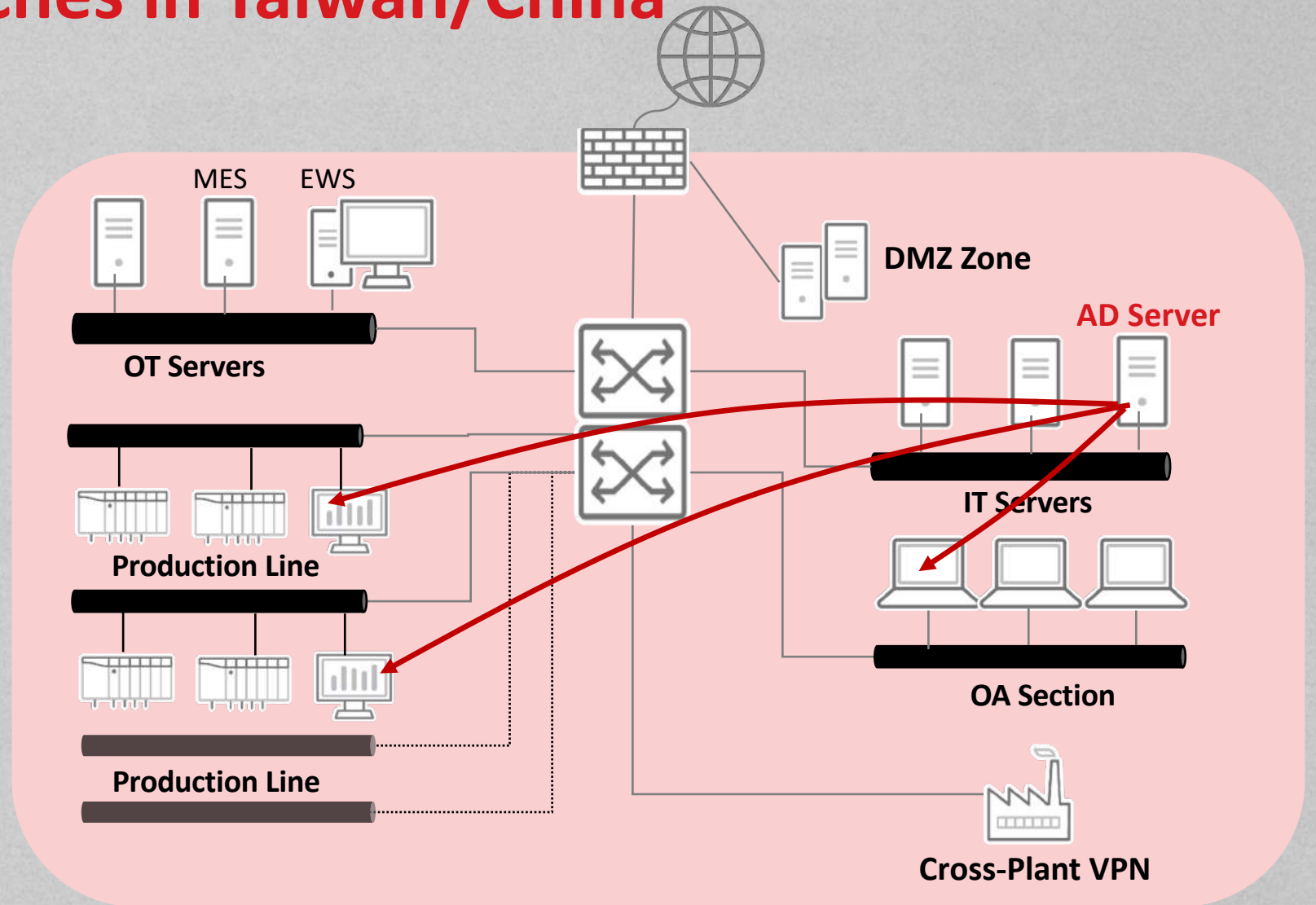
# Targeted Ransomware Attack in 2019 and 2020



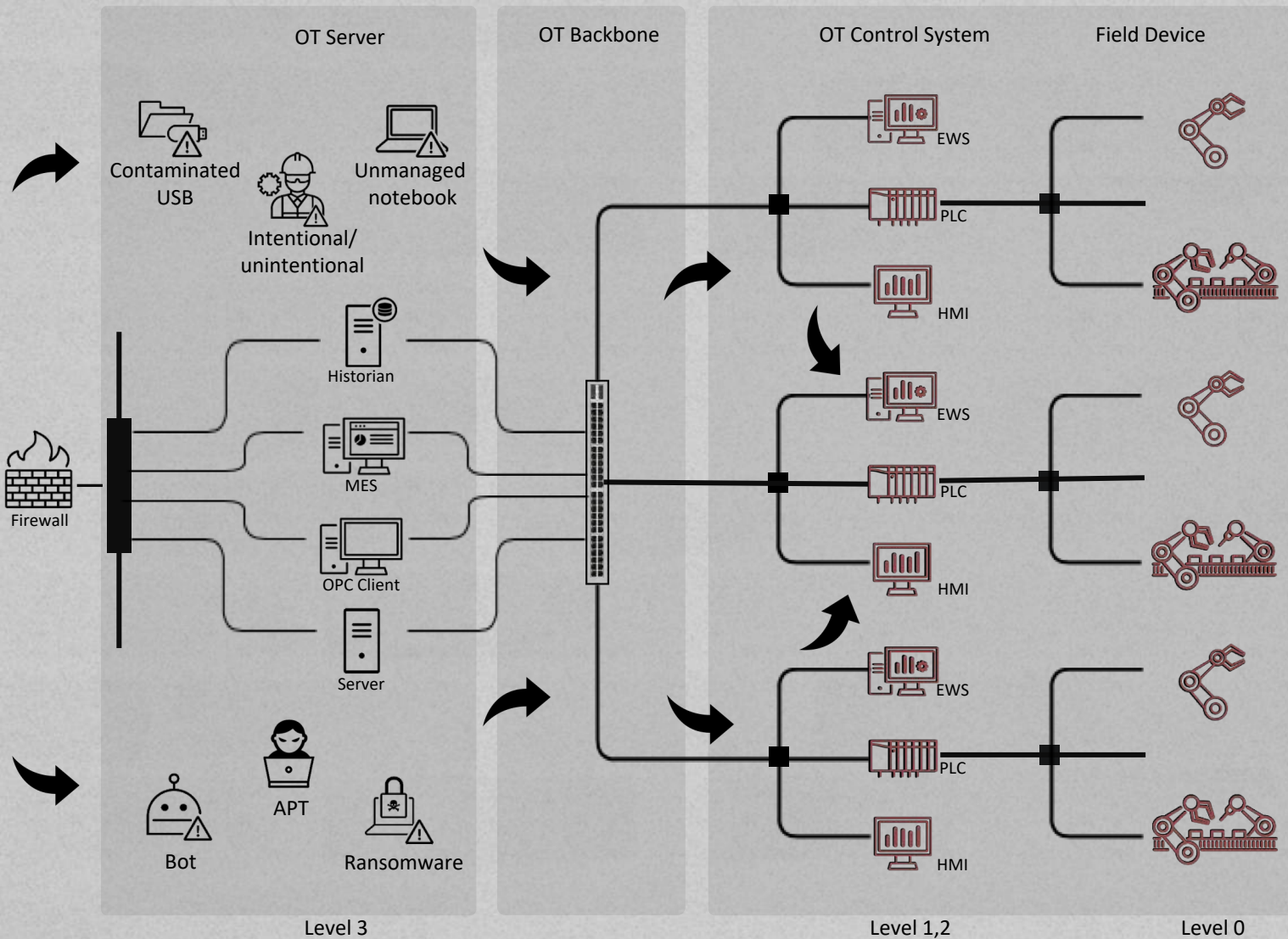
# Recent Cyber breaches in Taiwan/China

- Suffer from both Non-Targeted and Targeted Attacks
  - No boundaries between IT and OT
  - No boundaries between factories
  - Abuse the high-credential accounts

~~Zero Trust~~  
Full Trust...



# Threats and Attack Vectors



**Ransomware**  
Targeted attack  
Production Outage

**Worm**  
Non-Targeted attack  
Production Outage

**PLC Misuse**  
Targeted attack  
Production Outage

# ICS Cyber Security Challenges

## Equipment and Technology



### Legacy Liability

Due to legacy liability, which is preventing cybersecurity countermeasure deployment



### No Visibility

Lack of visibility and connected device management in quantity and quality control



### No Tailored Solutions

People need to use IT-centric products to deal with OT-specific issues

## Resource and Priority



### Lack of Ability

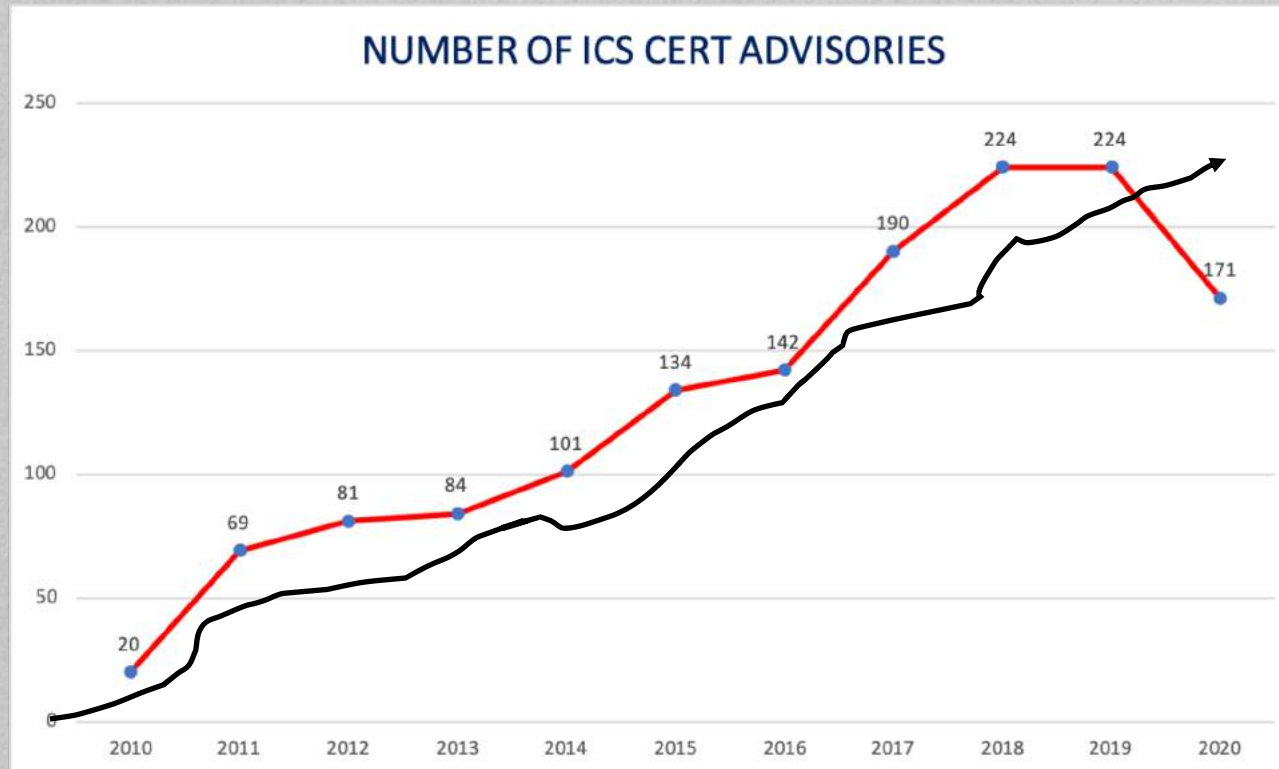
Insufficient knowledge of cybersecurity and countermeasures in OT



### Pursuit of Productivity

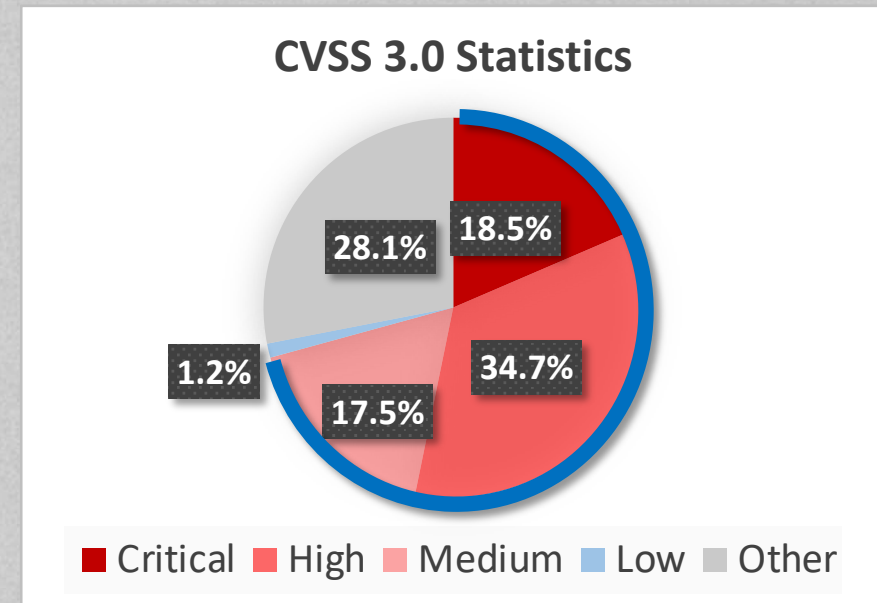
The principle of manufacture productivity will override every cybersecurity practice and SOP

# Majority of ICS Vulnerabilities are easily exploited



Source: ICS-CERT <https://ics-cert.us-cert.gov/>

1. Non-Authenticated **control command**
2. Unsecured **web service**
3. Native device **backdoor**
4. Easily conducted **Buffer Overflow**







**TREND MICRO** **POLITECNICO**

# Rogue Robots: Testing the Limits of an Industrial Robot's Security

Federico Maggi  
Trend Micro Forward-Looking Threat Research

Davide Quarta, Marcello Pogliani, Mario Polino,  
Andrea M. Zanchettin, and Stefano Zanero  
Politecnico di Milano

A TrendLabs Research Paper



# Lost in Translation: When Industrial Protocol Translation Goes Wrong

Marco Balduzzi, Luca Bongiorno, Ryan Flores,  
Philippe Z Lin, Charles Perino, Rainer Vosseler

**TREND MICRO** | research



# Level of Cybersecurity Maturity (in Mentality)

Positive Correlation with company size, level of automation, and cyber capability

That's important!  
Who is gonna to  
take ownership and  
responsibility?

Err... Good to learn.  
But we have the firewall!

- NIST Cybersecurity Framework, IEC62443/ISA-99, NIST 800-53, NIST SP 800-82, NERC CIP
- Industry Best Practice, for example, ATSG (ALL TOYOTA SECURITY GUIDELINE)

So What?!

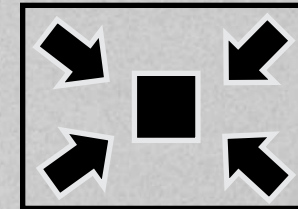
**A cyber breach would definitely accelerate it...**

## Demands to Supply Chain

- Customers' requests in real-time data visibility would uplift the OT infrastructure
- Cybersecurity is becoming a highlighted issue in supply chain management. i.e, NIST CSF
- Certificate of Origin

## Defense Readiness

- OT is pretty much a black box
- IT Defense:
  - Semiconductor > LCD Panel > EMS = PCB > Others
- IT runs OT security >>> OT runs OT security



## Adversary

- State-Sponsored > Profit-Driven
- AD server compromising + Ransomware
- Intention? Pay or Not?

## Gov's works

- 經濟部工業局資安旗艦計畫
- ITRI: SecPaas (cybersecurity as a platform) coaches ICS users, provides pentest and evaluation services, and bridges cybersecurity vendors to the users to lower the barrier.
- III-CSTI: ICS Testbed, Private LTE and 5G, Certification, and MITRE





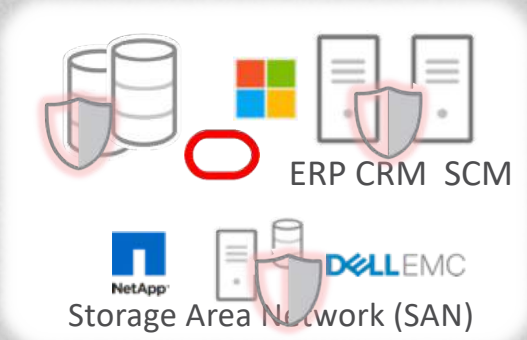
# THE GOOD GUYS



## Cloud Environments



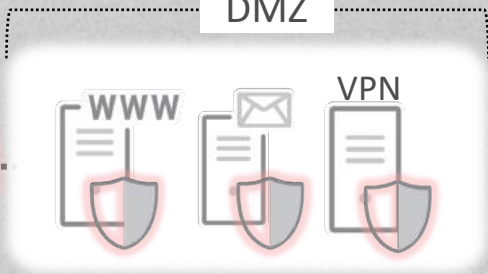
## Datacenter



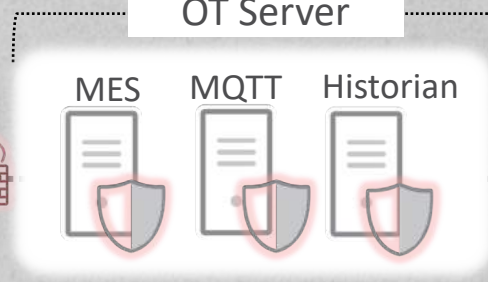
## User Environments



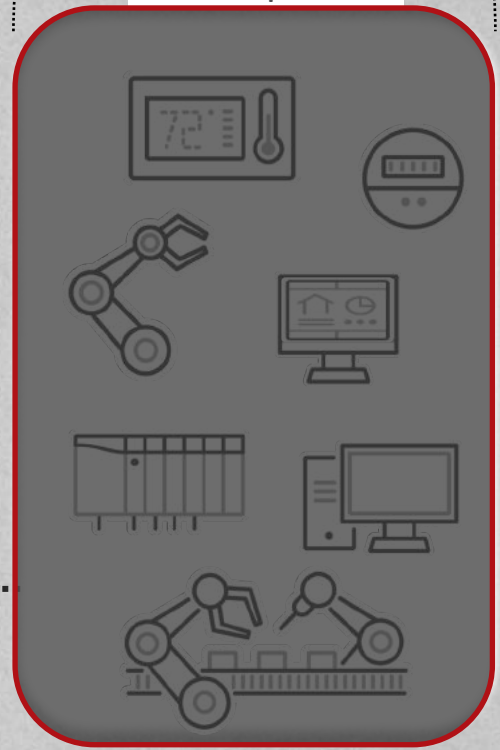
## DMZ



## OT Server



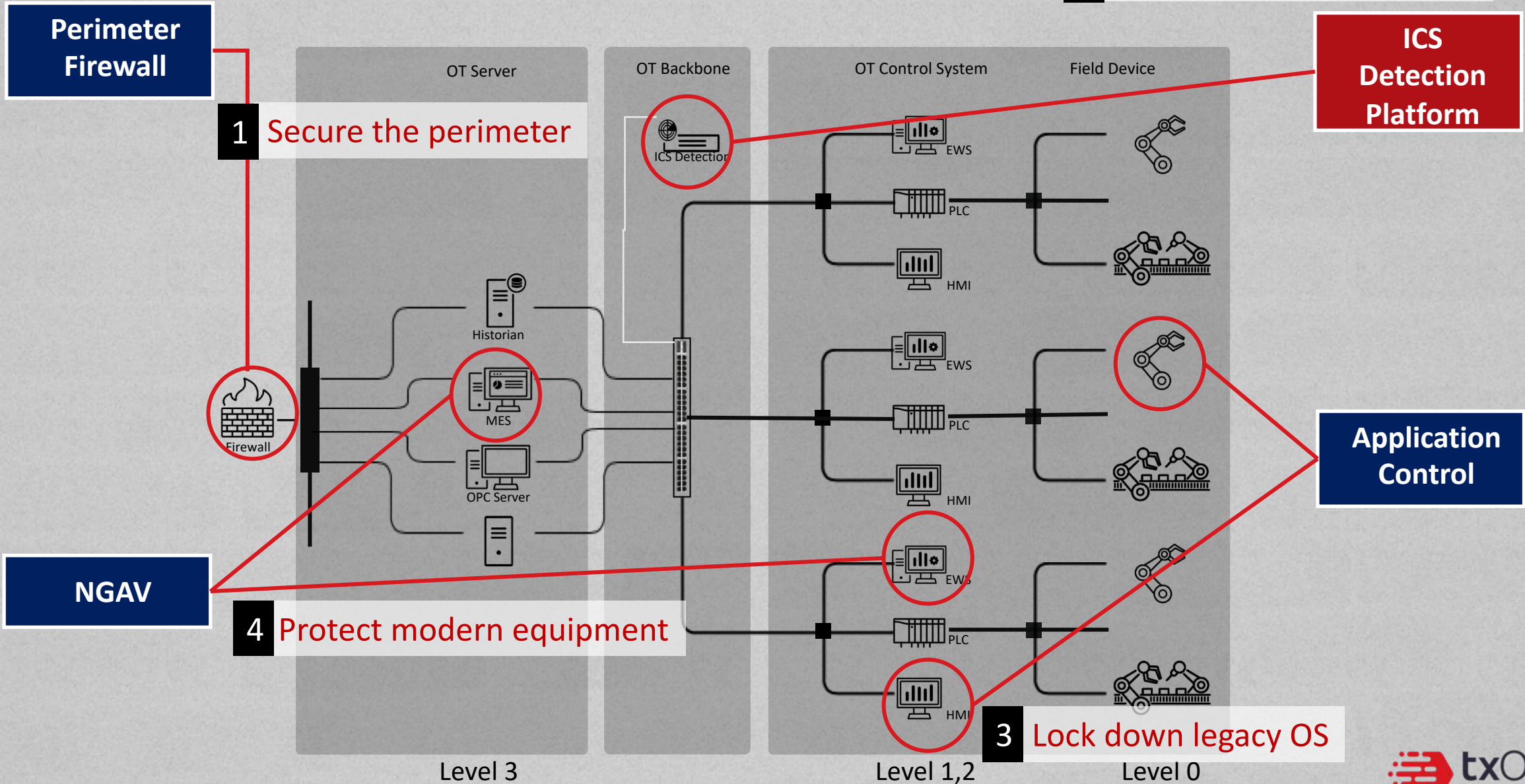
## OT Shop Floor



# Security Defense in Enterprises

- Deploy **EPP** and **EDR** on every possible server and PC
- Deploy **Network Protection** at every possible perimeter
- However: the OT Shop Floor is like a black box

# Defense in OT Shop Floor

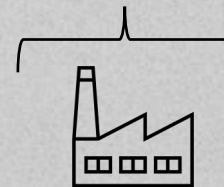


# ICS Detection Platform

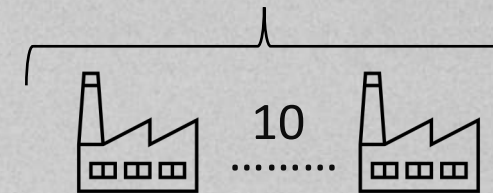


- For startups founded 5 years ago, the target use case **was** an ICS Intrusion Detection System
- But OT was not quite ready then and therefore many firms pivoted to **Asset Visibility and Management**
- Firms **MUST** have dedicated resources for monitoring
  - Accenture (at S4x20) estimated the annual cost of ICS Detection at

1.7M



2.5M



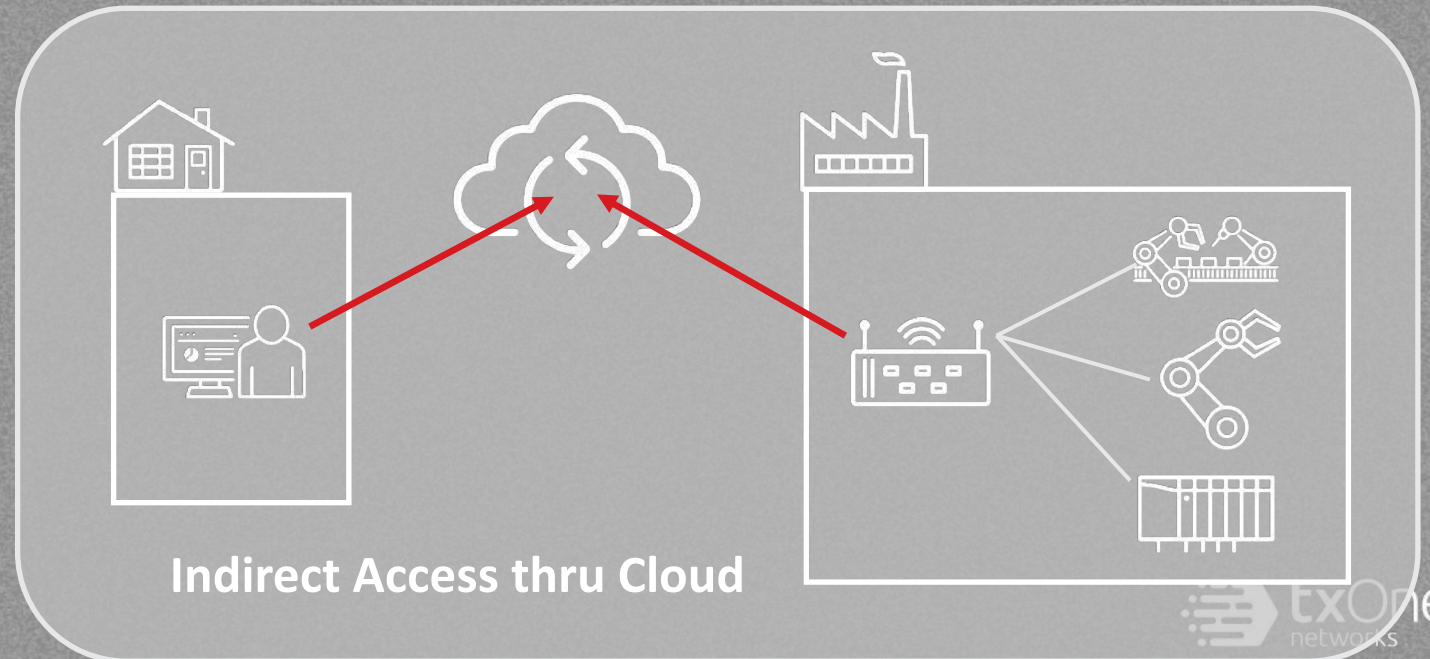
# Remote Access – COVID makes it worse

## Use Cases

- For Customer (and Boss):
  - Wants to know the utilization, progress, and even recipes and parameters in real-time
- For Equipment vendor:
  - Cannot send technician to do on-site support and need remote access and control

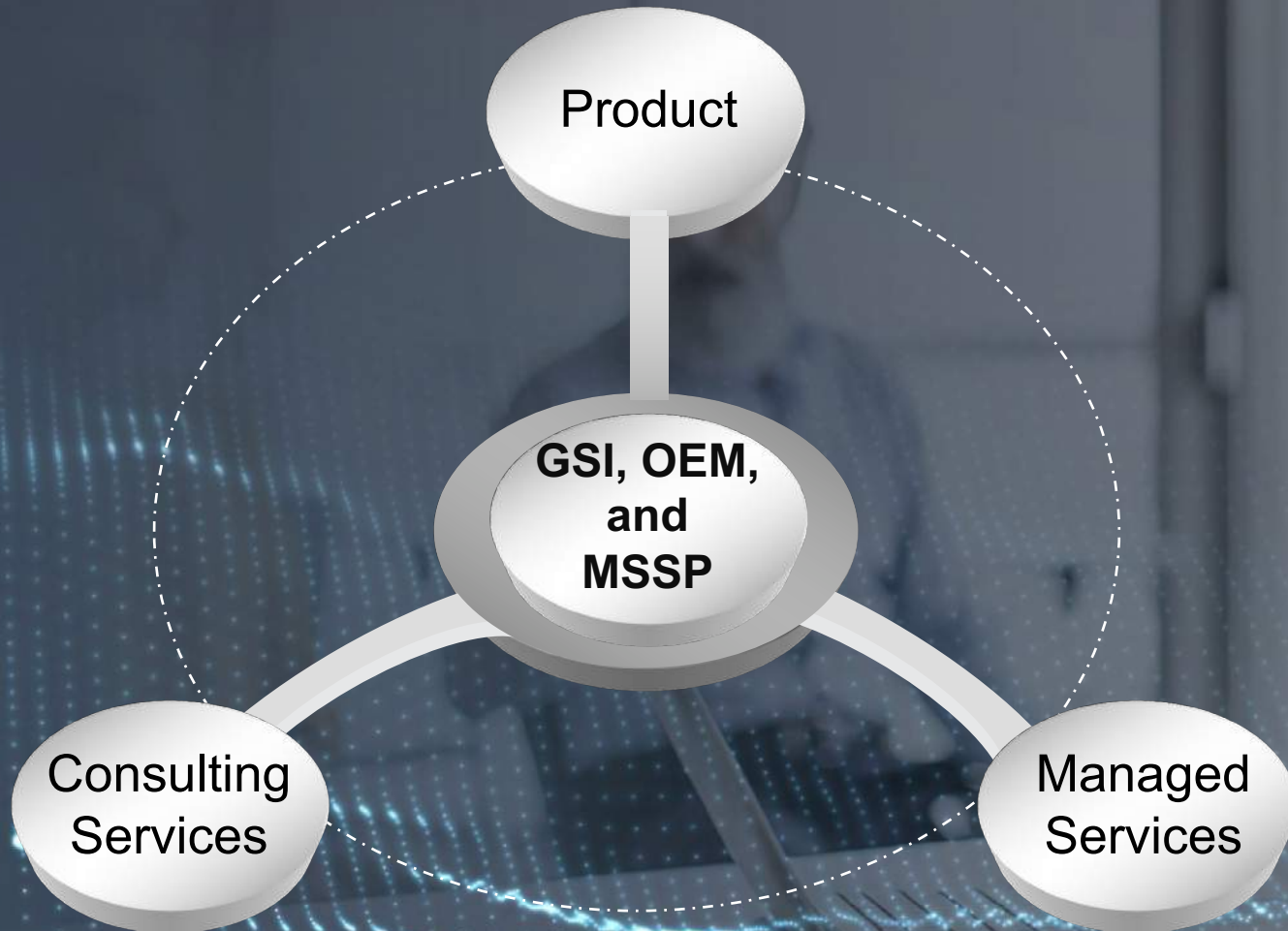
## “Direct Remote Access” is risky

- Vulnerability of VPN and RDP gateways
- Weak Authentication of VPN and RDP
- Loss of visibility through VPN
- Loss of control through RDP





# Service-Oriented Value Proposition



## Product

- 20% Margin

## Service

- 3x+ Margin

## Consulting Services

- Cybersecurity Architecture & Design Services

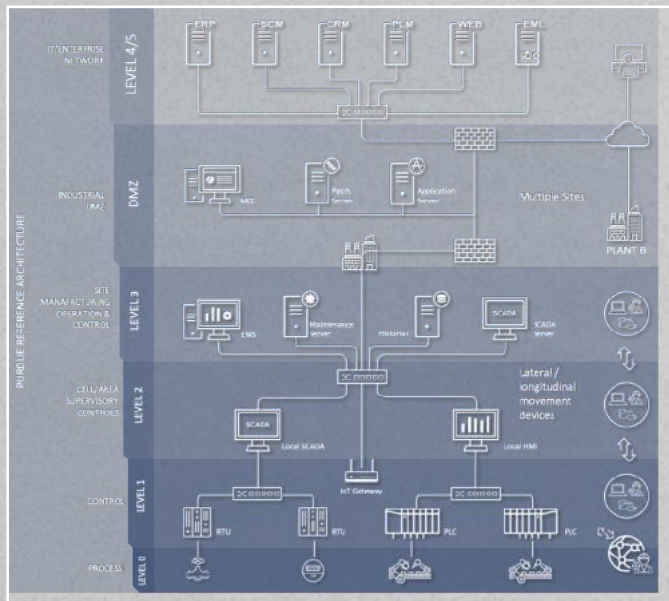
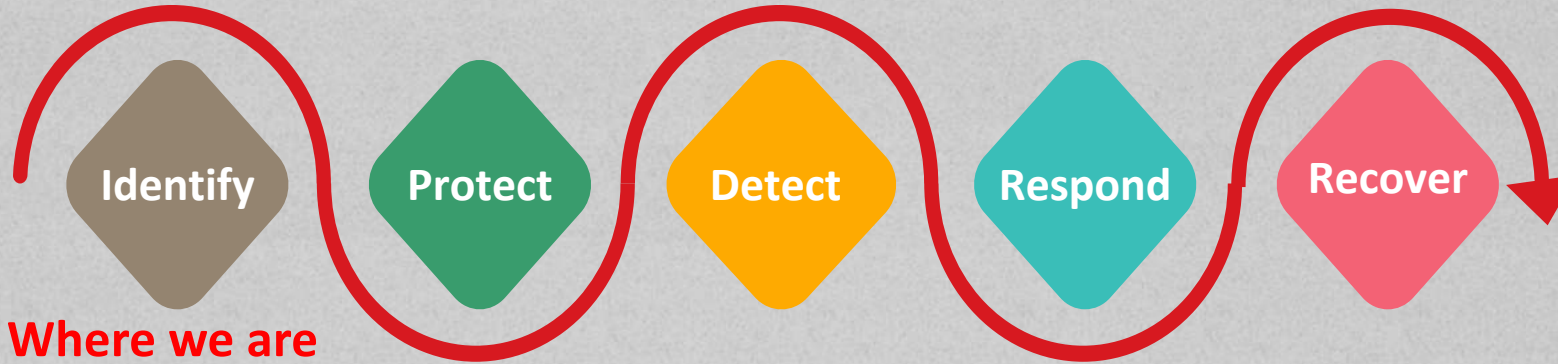
## Managed Services

- Ongoing Maintenance
- IR & Forensics

A close-up shot of Baby Groot, the small, tree-like character from the movie Guardians of the Galaxy. He is standing in a dark, industrial-looking environment with blue and yellow lights in the background. He has a friendly expression and is waving his right hand.

**OPPORTUNITIES BEYOND THE  
UNCERTAINTY**

# NIST Cybersecurity Framework



## Asset Discovery & Network Visualization

Discover assets & visualize the ICS network with passive & active monitoring

## Vulnerability Assessment

Know where vulnerabilities are and how assets may be compromised

This is our priority:

**Availability**

**Confidentiality**

**Integrity**

# Keep the Operation Running

## Last Line of Defense

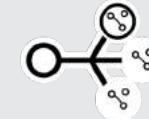
- Protect Operations
- OT-specific Knowledge
- Quickest Recovery

# Endpoint and Network Protection



## ICS Endpoint Protection

- Lightweight and doesn't impact the operation
- Identify and secure critical processes
- Cannot require frequent updates
- Very low rate of false positives

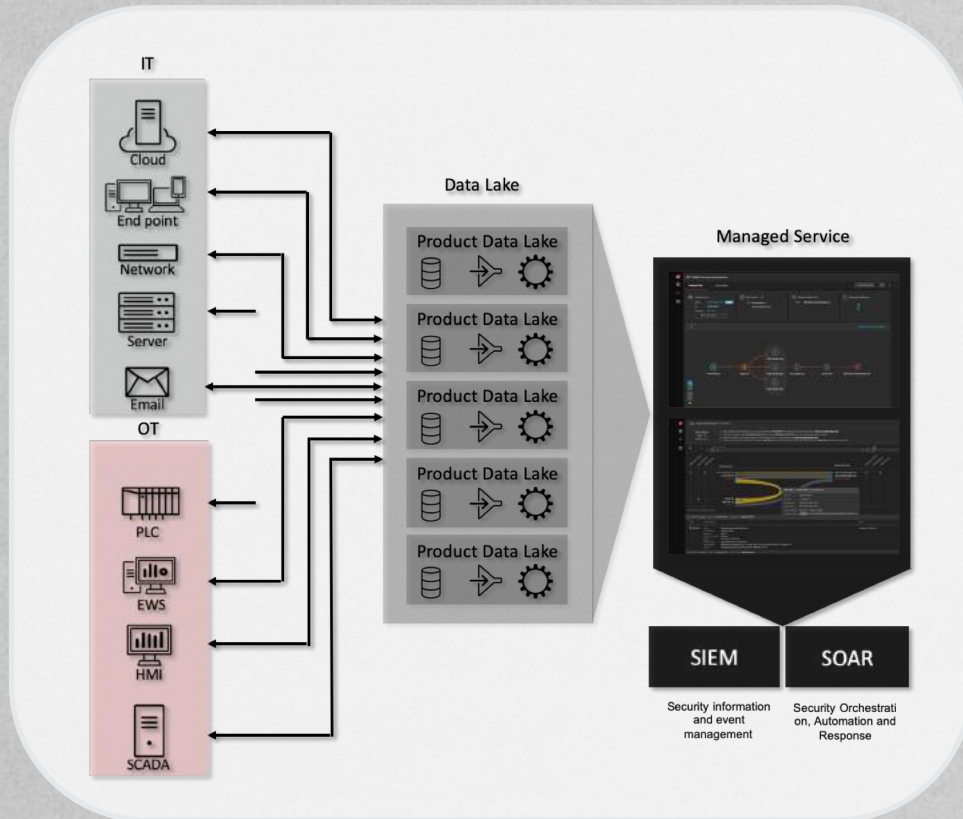


## ICS Network Segmentation

- Lightweight and doesn't impact the operation
- Meet a bunch of hardware requirements
- Shield not only system vulnerabilities but also ICS protocols and control commands in order to secure critical processes

Keep the Operation Running

# Detection, Response, and Recover



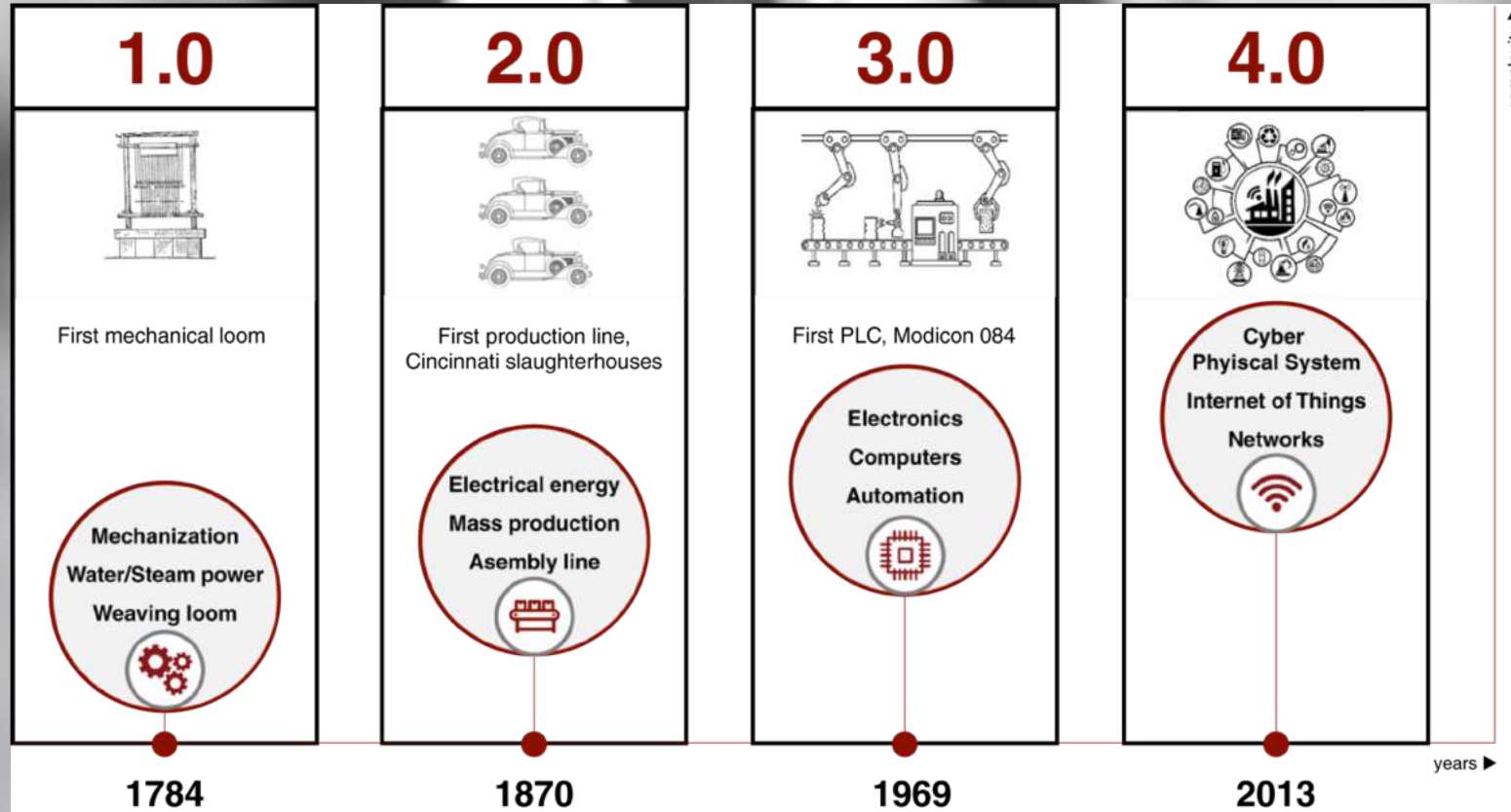
## Before

- OT anomalies and telemetry
- Full visibility across the Enterprise

## During and After

- Analysis and Investigation
- Remediation and mitigation
- Back up and restore

# We are still in the very Beginning

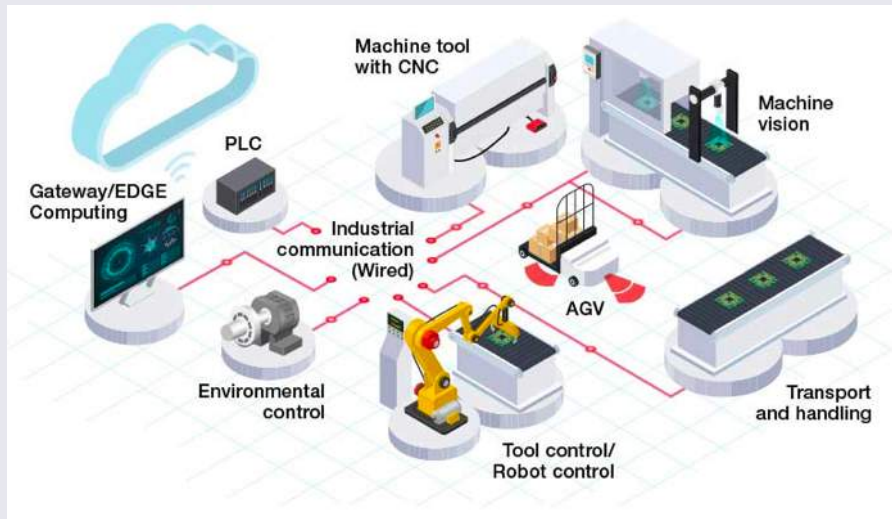


- OT is being weaponized with IT technologies
- But they have different capability, capacity, and maturity of IT technology
- The journey of OT Cyber just starts

# COMPUTING

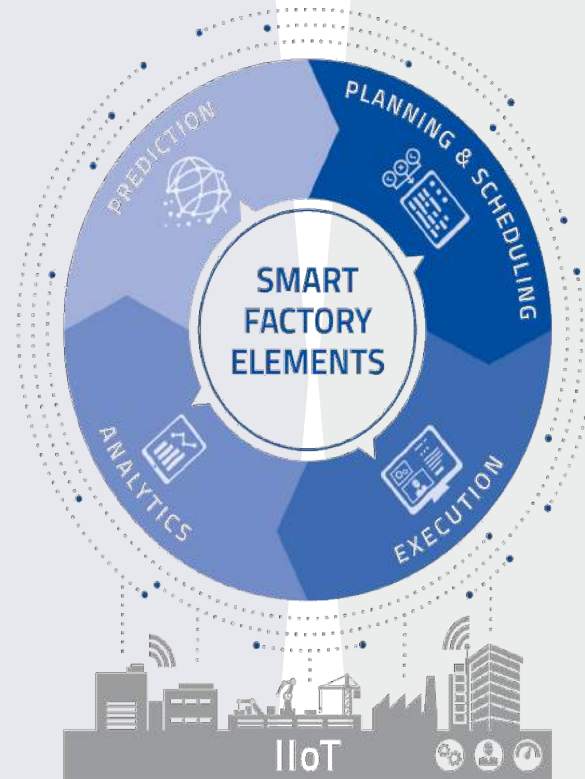
Virtualization, Private Cloud, and Edge Computing

- Imagine in addition to OT servers, all workstations and PLCs will be virtualized and running on COTS hardware
- Edge Cloud



# CONNECTIVITY

Time-Sensitive Network (TSN), 5G, Wifi6



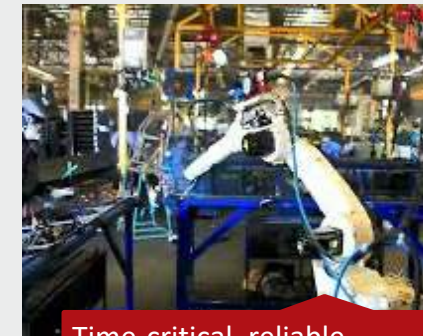
Remotely controlling

- High Bandwidth (5G eMBB)
- Low Latency (5G URLLC)



Communication inside the digital factory

- Wifi6



Time-critical, reliable process optimization

- Low Latency - TSN



Cost-saving for outdoor connectivity

- High Coverage – 5G mMTC



# Perfect Storm for OT Cybersecurity

- From 2017, OT has suffered from both non-targeted and targeted attacks
- Hackers are aware of OT weaknesses and target accordingly
- Technology of the dark side is also evolving and more impactful



- OT is NOT air-gapped anymore as enterprises are collecting data for cloud analysis (IIoT)
- Industry 4.0, 5G, AI/ML, Edge Computing, Digital Twin

- Limited number of experts who understand both OT and cybersecurity
- Lack of OT-specific products and playbooks

## If you are in charge of OT cybersecurity:

- Focus on Operational Resilience Management
- Identify your assets and network
- Shield vulnerable and critical assets, and implement network segmentation to avoid production outage
- Adding OT visibility into the SIEM/SOC
- Hire experts (internal or external)

